


# SW Development & QA


**CSH6 Chapter 39**  
**“Software Development and Quality Assurance”**  
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## Topics

- Introduction
- Goals of SW QA
- SW Devt Lifecycle
- Types of SW Errors
- Designing SW Test Cases
- Before Going Into Production
- Managing Change
- Sources of Bugs & Problems

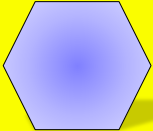


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## Introduction

- Development potentially affects all 6 elements of Parkerian Hexad
- Usually affects
  - ❑ Integrity
  - ❑ Availability
  - ❑ Utility
- COTS (commercial off the shelf) software often needs to be customized
- Many programs still developed from scratch
- Project managers typically underestimate
  - ❑ Effects of errors
  - ❑ Time required to get project right




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## Goals of SW QA

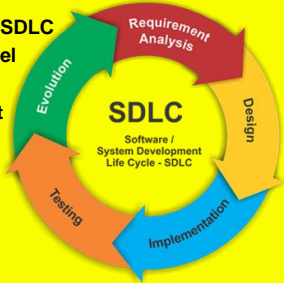
- IEEE definition of quality: “degree to which ...[x]... meets customer or user needs or expectations.”
- Uncover All Program Problems
  - ❑ Assume they are there – TEST to find them
- Reduce Likelihood that Defective Programs Enter Production
  - ❑ Costs escalate (~10x) with every stage through which problems are undiscovered or ignored
- Safeguard Interests of Users
  - ❑ No point in having software that is irrelevant
  - ❑ SQA should report at same mgmt level as SW development
- Safeguard Interests of SW Producers
  - ❑ Avoid legal liability for failures, damages

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## SW Devt Lifecycle (SDLC)

- Overview of SDLC
- Phases of Traditional SDLC
- Classic Waterfall Model
- RAD & JAD
- Integrating Security at Every Phase



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## Overview of SDLC

- SW devt projects often large
  - ❑ Need orderly process to coordinate efforts
- Phased approach defines milestones
  - ❑ Often defined using specific documents
  - ❑ But in reality, development does not match strict step-by-step progression
  - ❑ Often have overlapping stages in different sections of project
- Different models for development co-exist
  - ❑ Useful in different contexts
  - ❑ Adapt to needs for rapid access to early productivity vs rigid demands for strict controls

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## Phases of Traditional SDLC




1. Investigation
2. Analysis
3. Design
4. Coding and debugging  
*[error in text: "Decoding"]*
5. Testing
6. Implementation
7. Maintenance

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## Classic Waterfall Model

1. Requirements and analysis
2. Design
3. Implementation
4. Testing
5. Maintenance



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## RAD & JAD (1)


- Overview of Iterative Methodologies
  - ❑ Based on 80/20 rule of productivity\*
    - ✓ First 80% of functionality can be built in first 20% of project time
    - ✓ Avoid making users wait for perfection – get them improvements to their work ASAP
  - ❑ Stronger, continual user involvement
  - ❑ Small development teams
  - ❑ Prototyping software to glean user responses and suggestions for improvement
  - ❑ Software reuse
  - ❑ Automated tools

\*Pareto Principle

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## RAD & JAD (2)


- Phases
  - ❑ Requirements planning
  - ❑ User design
  - ❑ Construction
  - ❑ Cutover
- Techniques
  - ❑ JRP (joint requirements planning)
  - ❑ JAD (joint application design)



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## Integrating Security at Every Phase


- Security is not an add-on
- Must be integrated from start and included at every phase
- Applies to all development methodologies
- Reduce project cost by catching and preventing problems as early as possible
  - ❑ Every phase multiplies costs of going back to fix a problem ~10-fold



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## Types of SW Errors


- Internal Design or Implementation Errors
- User Interface



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## Internal Design or Implementation Errors


- Initialization
- Logic Flow
- Calculation
- Boundary Condition Violations
- Parameter Passing
- Race Conditions
- Load Conditions
- Resource Exhaustion
- Interapplication Conflicts
- Other Technical Errors
- Regulatory Compliance Considerations



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## Initialization Errors

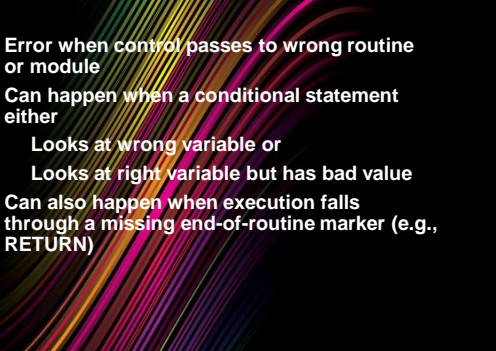
- Difficult to find
- Programmer forgets to save initialization data to disk **BEFORE** trying to run program
  - ❑ So program fails on first run
  - ❑ But works on second try
- Or program may leave out only certain initial values, causing funny results on first run or loop



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## Logic Flow Errors

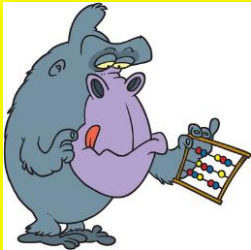
- Error when control passes to wrong routine or module
- Can happen when a conditional statement either
  - Looks at wrong variable or
  - Looks at right variable but has bad value
- Can also happen when execution falls through a missing end-of-routine marker (e.g., RETURN)



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## Calculation Errors


- Wrong formula
- Roundoff errors when programmer forgets precision of data fields
  - ❑ E.g., multiplies a long-real by a short-real variable
  - ❑ Thus loses precision in product
- Variables may be defined with wrong precision
  - ❑ E.g., 16 bits instead of 32 bits



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## Boundary Condition Violations


- Attempting to read or write beyond the end of an array is viewed as a sign of serious corruption by most operating systems
  - ❑ Call a hardware *halt* instruction – e.g., HP3000 *suddendeth()* with parm for type of error
- Arrays defined with wrong number of maximum values
  - ❑ E.g., “year” array with only 365 values
  - ❑ In leap year,
    - ✓ December 30 is #365
    - ✓ Next day tries to roll to 366 > limit
    - ✓ Causes process or system crash
- But going under or over any limits can cause problems



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## Parameter Passing Errors


- Modules / routines / objects must respect expected / defined variables passed among them
  - ❑ Passing wrong types or contents may cause serious errors
- Can corrupt data (e.g., writing into wrong area of memory or disk)
- May affect logical flags
- Can switch execution into aberrant paths



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### Race Conditions

- Race condition exists when processes depend on precise timing for correct operation – but have no control over timing
- Typical examples
  - ❑ Lost update problem
  - ❑ Deadly embrace in locking
- May not notice errors because overlap may be very short and so occur very rarely
  - ❑ E.g., if update takes 10 ms but there are only 100 updates per minute, unlikely that two users will try to update same record simultaneously



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### Load Conditions


- Resources are always limited
  - ❑ Storage
  - ❑ Numbers of users
  - ❑ Total number of transactions
  - ❑ Throughput
- Consider
  - ❑ High volume (total work)
  - ❑ High stress (maximum work in specified period)

LOAD LIMIT  
MAXIMUM  
**70%**  
OF LEGAL  
AXLE WEIGHTS

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### Resource Exhaustion


- System resources can be used up
  - ❑ CPU
  - ❑ RAM
  - ❑ Disk storage
  - ❑ OS tables
  - ❑ Semaphores
- E.g., inadequate RAM
  - ❑ May cause thrashing
  - ❑ Main memory constantly written to virtual memory on disk and back
  - ❑ Slows throughput to rate of disk I/O instead of RAM and bus speeds
    - ✓ Typically at least 1000 times slower



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### Interapplication Conflicts


- Application program interfaces (APIs) can change as programs and operating systems change
- Inconsistencies can develop between versions of operating system, utilities and application programs
- Must keep up to date on changes and adapt to evolving programming environment



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### Other Technical Errors

- Interactions with devices
  - ❑ Ignoring error codes
  - ❑ Using busy or missing devices
- Must recover gracefully from abnormal conditions
- Incorrect program compilation (builds)
  - ❑ Using old library components
  - ❑ Using wrong library (e.g., test version with debugging code active)



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### Regulatory Compliance Considerations


- Some legislation such as Sarbanes-Oxley (SOX) may require careful records of all errors and their remediation
  - ❑ Must demonstrate *due care and diligence* in preventing harm
  - ❑ Document existence and proper operation of internal controls
- Failure to keep records may put organization in serious legal difficulties



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## User Interface Errors

- Overview of User Interface
- Functionality
- Control (Command) Structure
- Performance
- Output Format



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## Overview of User Interface

- UI: all aspects of system relevant to user
  - ❑UVM: *user virtual machine*
  - ❑Screens, mouse movements, keyboard functions, print outputs, sounds, colors....
- Problems arise when developers fail to consider users' perspective
  - ❑“Who could possibly have thought of doing *that*???”
  - ❑“Why can't the \*\*\*\* users figure that out themselves???”
- Documentation is essential to support users
  - ❑But also for management and audit purposes

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## Functionality Problems (1)


- Confusing, awkward, difficult, impossible
- Function is missing
- Undocumented features
- Required information is missing
- Program fails to confirm / respond to valid input
- Errors in output
- Conflicting names for features
- Too much information



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## Functionality Problems (2)

- Cursor disappears or appears in wrong place
- Screen displays are wrong
- Instructions difficult to find or read
- Identical functions require different operations  
Screens don't match expected format
- Passwords or other confidential data unprotected
- Impossible to trace data entry or changes (bad audit trails)
- Segregation of duties not enforced



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## Control (Command) Structure Errors

- Sequence of operations determined by control structure
- Errors can confuse users or cause data loss; e.g.,
  - ❑Impossible to move between menus
  - ❑Confusing, repetitive, contradictory menus
  - ❑Inadequate command-line entries
  - ❑Requiring non-intuitive command-line entries
  - ❑Deviating from operating system conventions
  - ❑Failure to show correct error messages
  - ❑Contradicting standard keyboard function keys
  - ❑Omitting required commands
  - ❑Violating privacy and other security constraints

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## Performance


- Quality of service (QoS) or service-level agreements (SLA) may define required throughput
  - ❑Maximum response times
  - ❑Minimum data throughputs
  - ❑Minimum transaction rates
- Rigid designs may impede rapid response to changing requirements
  - ❑E.g., programming business rules in code instead of in database metadata



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## Output Format


- Printed or screen outputs must be controllable by user
- Fonts
- Emphasis (bolding, underlining, italics...)
- Spacing
- Tables, graphs, figures....
- Precision of numeric data
- Output device



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## Designing SW Test Cases


- Good Tests
- Emphasize Boundary Conditions
- Check All State Transitions
- Use Test-Coverage Monitors
- Seeding
- Building Test Data Sets



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## Good Tests


- Impossible to test program to perfection
  - ❑ Too costly and lengthy
- But good testing finds *most* problems
  - ❑ Emphasize eliminating *serious* errors
- Full-disclosure debate
  - ❑ Should researchers announce bugs and vulnerabilities to the world immediately?
  - ❑ Or should they tell developers first and give time to fix problems?
- Equivalence classes important
  - ❑ Define tests that can be considered equivalent
  - ❑ Examine design
  - ❑ E.g., a program may treat all data < boundary same → an equivalence class "less than lower limit"



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## Emphasize Boundary Conditions

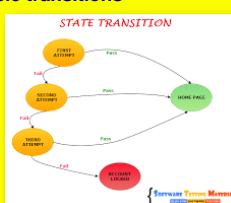
- Especially important to check boundary data
  - ❑ Below, at and above boundaries
- Also test using different user categories
  - ❑ Admin
  - ❑ Root / super-user
  - ❑ Data entry
  - ❑ Read-only
- Be especially careful to test for buffer overflows
  - ❑ Widely used by criminal hackers
  - ❑ Can insert code into stack of interpreter in long data input strings
  - ❑ Execute unauthorized code



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## Check All State Transitions


- Every change in data constitutes a state transition
- Map probably state transitions
  - ❑ Transition probability matrix: from A to B
  - ❑ Menu maps show exactly where user can go in program from each menu
- May not be able to test all possible transitions
  - ❑ But can test most likely transitions first
- Test every limit
  - ❑ Tools available for certain applications such as Web code
- Test for race conditions
  - ❑ Use multiple clients executing automated scripts



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## Use Test-Coverage Monitors


- Difficult to track execution of program during test to identify which modules being run
  - ❑ Primitive hand-coding writes log records
  - ❑ Call print function with parameter for each routine
  - ❑ Conditional compilation can allow debugging statements to remain or not
- Better: test-coverage monitors track every line of source code
  - ❑ Show reports of how often every line used
  - ❑ Thus can spot holes in testing
  - ❑ Or holes in logic – code impossible to reach
  - ❑ Or unauthorized code (Trojan horses, logic bombs)



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## Seeding

- Add known bugs to program
- Run test
- See if you catch the bugs
- Can also estimate approximate *rate* of capture by looking at proportion of known bugs spotted



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## Building Test Data Sets

- **DO NOT USE ACTUAL PRODUCTION DATA IN TESTING!**
- You may extract sample data sets from production data for testing
  - ❑ But keep confidentiality considerations in mind
  - ❑ May have to anonymize or randomize some fields (e.g., for Health Insurance Portability and Accountability Act – HIPAA)
- Ideally, use completely separate test system
  - ❑ Can use historical data with due attention to security / privacy
  - ❑ Also supports compliance issues (HIPAA, SOX...)

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## Before Going Into Production

- **REGRESSION TESTING!!**
  - ❑ Testing everything you have done before
  - ❑ Done after every change
- **AUTOMATED TESTING!!!**
  - ❑ Repetitive testing difficult for people to monitor effectively (eyes glaze over)
  - ❑ Automated testing far more efficient
  - ❑ Can keep track of all errors
  - ❑ Provide detailed report
- **Tracking Bugs from Discovery to Removal**
  - ❑ Fix the bug
  - ❑ Find out *why* there was a bug
  - ❑ Fix the underlying *cause(s)* of the bug



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## Managing Change

- Change Request
  - ❑ Organized documentation of *who wants what why when*
  - ❑ Allows prioritization
- Tracking System
  - ❑ Make sure that bugs are not forgotten
  - ❑ Also gather statistics about where bugs are being found and of what type – helps diagnosis
  - ❑ Essential for continuous process improvement
- Regression Testing – as mentioned, always required after every bug fix
- Documentation
  - ❑ Essential for continued smooth operations
  - ❑ Required for compliance with legal, regulatory standards

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## Continuous Process Improvement


### 5 I Process Improvement Approach

Initiate	Inquire	Imagine	Innovate	Implement
Alignment & Commitment	Understand "As Is" State	What's Possible "To BE" State	Create "To BE" State	Actualize & Improve
Business Process Alignment	Appreciative Inquiry	From The Future Process Design Criteria	Walk the Diamond™	Project Planning
Clarity Of Purpose	Map Current Process	Benchmarkit	Create Business Case (ROI)	Fast Process & Quick Hits
Whole System Perspective	Gather Baseline Metrics	Develop New Process Design	Test the Design	Iterate the Design
High Performing Team	Walk The Wall	Stakeholder Understanding & Support	Stakeholder Engagement	Stakeholder Involvement

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## Sources of Bugs & Problems

- Design Flaws
- Implementation Flaws
- Unauthorized Changes to Production Code
- Insufficient or Substandard Programming Quality
- Data Corruption
- Criminal Hacking



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## Design Flaws

- Poor communication between users and designers
  - ❑ Keep good documentation throughout development process
  - ❑ Helps identify breakdown in communication
- Trying to meet unrealistic delivery schedules
  - ❑ Managers must resist pressure to rush
  - ❑ All of the development stages are important
  - ❑ Rushing may lead to serious errors later




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## Implementation Flaws

- Time pressure a major problem
  - ❑ Developers, testers skip on documentation and testing
  - ❑ End up with unrecognized flaws
- Allocate sufficient time to avoid blunders


**Rule of thumb:**  
~60% of software project should be devoted to **TESTING**



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## Unauthorized Changes to Production Code

- Any unauthorized change to production code is a serious violation of standard policies
- Should be viewed as sabotage
- Critically important to determine who did it and why
- Find out how programmer got access to production code



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## Insufficient or Substandard Programming Quality


- Testing and support records may identify who causes most of the problems in code
- Or possible that entire team needs coaching – or replacement
- Screen programmers carefully before placing on critical projects
- Use *independent* team for QA
  - ❑ Do NOT report QA team to programming director!
  - ❑ Avoid serious conflict of interest



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## Data Corruption


- Logical corruption
  - ❑ Poor programming
  - ❑ Invalid data entry
  - ❑ Bad locking during concurrent access
  - ❑ Illegal access to other process' data stack
- Physical corruption
  - ❑ Hardware failure
- Analyze all data corruption cases thoroughly
  - ❑ Document
  - ❑ Fix underlying problems



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## Criminal Hacking

- Audit trails (logs) essential tool for analysis of problems
  - ❑ Conforming to regulatory & legal requirements
  - ❑ Incident response
  - ❑ Research
- Policies
  - ❑ Archiving – how long to keep?
  - ❑ Security – e.g., chained checksums, encryption
  - ❑ Intrusion detection systems



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