

# CSIRTs

## CSH5 Chapter 56

### “Computer Security Incident Response Teams”

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## Topics

- Forming a Team
- Handling Computer Security Incidents
- Managing a Team



## Terminology and Readings

- CSIRTs = Computer Security Incidence Response Teams
- AKA CIRTs or Computer Emergency Quick-Response Teams
- Assigned reading: CSH5 Chapter 56



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## DISA CIRTM CD-ROM

- Available for individual study: *Computer Incident Response Team Management*
- Topics
  - Forming a Team
  - Handling Computer Security Incidents
  - Managing a Team
- Permission granted by DISA for free duplication
- Download entire CD-ROM in ZIP file: [http://www2.norwich.edu/mkabay/infosecmgmt/disa\\_cirtm\\_cdrom.zip](http://www2.norwich.edu/mkabay/infosecmgmt/disa_cirtm_cdrom.zip)
- PDF file with 27 pages of notes is available by downloading [http://www2.norwich.edu/mkabay/courses/academic/norwich/is342/lectures/40\\_CIRTM\\_DISA\\_notes.PDF](http://www2.norwich.edu/mkabay/courses/academic/norwich/is342/lectures/40_CIRTM_DISA_notes.PDF)
- See also CSIRT Management monograph: <http://www2.norwich.edu/mkabay/infosecmgmt/csirtm.pdf>

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## Forming a Team

- Overview
- Incident Response Arena
- Typical Network Attack
- Services
- Service Levels
- Policies and Procedures
- Staff

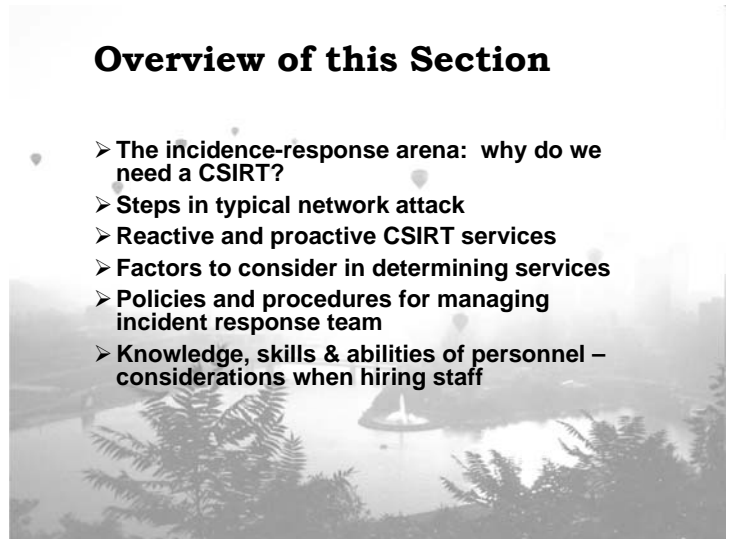


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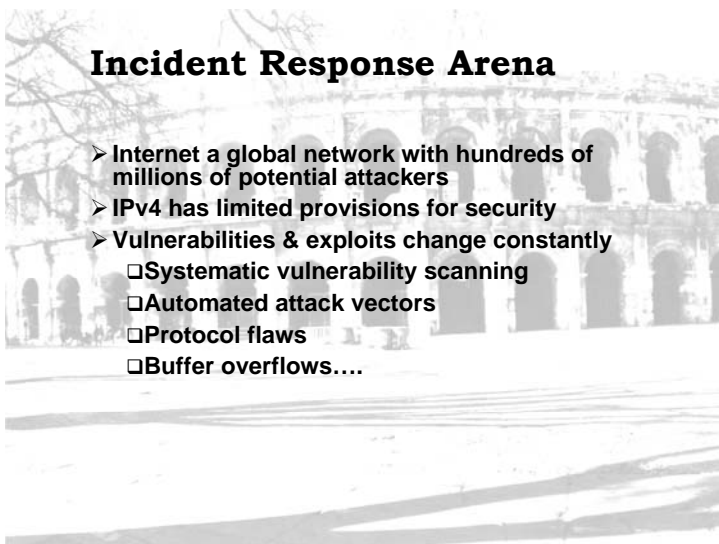
## Overview of this Section

- The incidence-response arena: why do we need a CSIRT?
- Steps in typical network attack
- Reactive and proactive CSIRT services
- Factors to consider in determining services
- Policies and procedures for managing incident response team
- Knowledge, skills & abilities of personnel – considerations when hiring staff



## Incident Response Arena

- Internet a global network with hundreds of millions of potential attackers
- IPv4 has limited provisions for security
- Vulnerabilities & exploits change constantly
  - ❑ Systematic vulnerability scanning
  - ❑ Automated attack vectors
  - ❑ Protocol flaws
  - ❑ Buffer overflows....



## Typical Network Attack

- Motives vary; economic motivation growing
- Intruders often study system to obtain root
- Conceal evidence by tampering with log files
- Install rootkits to allow later access



<http://tinyurl.com/3dd2vq>

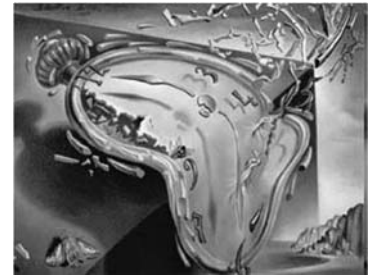
## Services

- Computer Security Incident Response Teams (CSIRTs)
- Some organizations use "Computer Emergency Response Teams" (CERTs)
- CERT-CC® <http://www.cert.org/>
  - ❑ Computer Emergency Response Team Coordination Center
  - ❑ Software Engineering Institute (SEI)
  - ❑ Carnegie-Mellon University (CMU)
  - ❑ Created in Dec 1988 in response to problems in coping with Morris Worm disaster of Nov 2, 1988
- Must define services clearly to avoid wrong expectations



## Service Levels

- Decide when CSIRT will be available
  - ❑ Normal work hours
  - ❑ Extended hours
  - ❑ 24/7 coverage
- Don't announce services until you can actually provide them
- Setting false expectations will lead to disaster



## Policies and Procedures

- Need written policies & procedures (P&P)
  - ❑ Team can support CSIRT mission
  - ❑ Set expectations for confidentiality
  - ❑ Framework for normal operations
  - ❑ Maintain consistent, reliable service
- Need leadership approval and visible support



Information Security Policies Made Easy

## Staff

- People are central to success
- Good customer-service skills
  - ❑ Strong desire to resolve problems
  - ❑ Handle distraught persons calmly
  - ❑ Communicate clearly
    - ✓ Good oral/written communication skills
  - ❑ Team work
  - ❑ Technical knowledge
    - ✓ Formal training in computer science
    - ✓ Related work experience
    - ✓ Coding skills



## Screening Job Candidates



- As discussed in Chapter 45 of CSH5
- Interview
  - ❑ Position overview
  - ❑ Customer service orientation
  - ❑ Character
  - ❑ Pager, travel requirements
  - ❑ Flexibility in scheduling
- Orientation and formal training
  - ❑ Mission
  - ❑ Policies & procedures
  - ❑ Specific problem-tracking tools
  - ❑ Diagnostic tools



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## Topics

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- Handling Computer Security Incidents
- Managing a Team



## Handling Computer Security Incidents



- Types of Attacks
- Computer Security Tools
- Triage Process
- Technical Requirements
- Tracking System
- Information & Response Needs
- Telephone Hotline



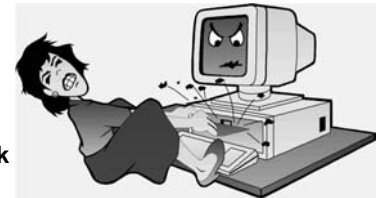
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## Types of Attacks



- As discussed in CSH4 Chapter 3
- Extent of damage can vary
  - ❑ Annoying to life-threatening
  - ❑ Evaluate costs of different types of incident
- Types of attack
  - ❑ Penetration
  - ❑ Denial of service
- Means
  - ❑ Automated attack tools
  - ❑ Trojans
  - ❑ Viruses
  - ❑ . . .



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## Computer Security Tools



- Learn about specifics available to your CSIRT
- General classes
  - ❑ I&A and related attack-tools (e.g., cracks...)
  - ❑ Firewalls vs scanners for vulnerabilities
  - ❑ Protocol-related attacks
- Diagnostic tools
  - ❑ Debug
  - ❑ Dump analysis
  - ❑ Disk-editors
  - ❑ Sniffers



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## Triage Process



- Must be able to allocate limited resources wisely
- *Triage* name applied in medicine
  - ❑ Means “sorting” in French
- Rapidly decide
  - ❑ Where to send callers for help
  - ❑ Which resources to assign to specific problems
- Identify critical path relations
  - ❑ Look for problems that potentially cost most to organization
  - ❑ Functional analysis that must take into account characteristics of each organization



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## Technical Requirements

- Assign least-skilled staff to triage stage – enough skill to
  - Identify nature of problem
  - Collect basic information
  - Decide quickly to whom to send caller
  - Let more experienced staff avoid clerical functions
- Information requests: low to medium skill levels
- Incident response: medium skill levels
- Vulnerability handling: high skill levels



<http://www.summum.us/images/tpg/pyramid3.jpg>

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## Tracking System

- Critically important to track information
- May play crucial role in solving problems
- For an entire course on technical support issues, see  
<http://www2.norwich.edu/mkabay/courses/academic/jac/TSP/index.htm>



<http://tinyurl.com/3xsued>  
Used with permission of the photographer, Mike Robinson. See catalog at <http://tinyurl.com/3dm33c>

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## ? Information & Response Needs

- ? ➤ Who is the reporting organization?
- ? ➤ What other organizations are involved or need to know about the incident?
- ? ➤ What is the date and time of the incident?
- ? ➤ What type of incident is it?
- ? ➤ What is the name or ID of the information system or systems affected?
- ? ➤ What is the mission impact of the incident?
- ? ➤ What are the technical details or the who, what, when, where, why, and how of the incident?
- ? ➤ What actions have been taken?
- ? ➤ Has there been any coordination with other commands on the incident?
- ? ➤ Are there any other clues or is any information missing?

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## Telephone Hotline

- Must handle phone calls at all times of day/night
  - Call-forwarding
  - Pagers
  - Message service
  - Answering machine / voicemail(®)
- Define rules for taking details and then transferring calls to right person
  - Never drop the caller!
  - Always monitor the transfer and ensure there is a person on the other end of the line to take control of the situation
- Define procedures to handle cranks/pranks



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## Managing a Team

- Securing Your CSIRT
- Using a Code of Conduct
- Prioritizing Incidents
- Balancing Workload



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## Securing Your CSIRT

- CSIRT itself an attractive target for attackers
- Operational and legal repercussions to compromise
- Must protect
  - ❑ Incident reports,
  - ❑ Electronic mail,
  - ❑ Vulnerability reports, and even
  - ❑ Briefing notes and slides.
- ENCRYPT ENCRYPT ENCRYPT...
- BACKUP BACKUP BACKUP...



ENIGMA

<http://www.swehs.co.uk/docs/photos/bletchley03.jpg>

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## Using a Code of Conduct

- Code of Conduct can determine reputation of team
- Clear explanations
- Define technical terms
- Clarify work you plan to do
- Never use bovine fecal material: instead, try "I don't know but I'll find out" – perfectly acceptable response to a question
- Establish *continuous process improvement* by welcoming constructive criticism and suggestions
- Maintain confidentiality
- Support ethical behavior at all times by all staff members



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## Prioritizing Incidents

- Sensitivity and/or criticality of the data affected
- Amount of data affected
- Which host machines are involved
- Where and under what conditions the incident occurred
- Effects of the incident on mission accomplishment
- Whether the incident is likely to result in media coverage
- Number of users affected
- Possible relationships to other incidents currently being investigated
- The nature of the attack
- Economic impact and time lost
- Number of times the problem has recurred
- Who reports the incident



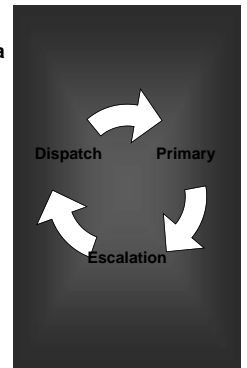
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## Balancing Workload

### Handling new calls

- Periodic rotation:
  - ❑ All new incidents are assigned to a designated coordinator
  - ❑ At set intervals, incidents are rotated to new coordinators
- Equal distribution
  - ❑ Team leader reviews all new reports
  - ❑ Distributes them evenly to staff members
- Combination approach
  - ❑ New reports distributed equitably during regular hours
  - ❑ Outside regular hours rotate periodically among coordinators



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## Balancing Workload (cont'd)

### Approaches to ongoing incidents

- Single coordinator for entire incident
  - ❑ Develop stronger rapport with client
  - ❑ No lag time for turnover to next coordinator
- Periodic hand off
  - ❑ Open incidents handed off to a new lead person at regular intervals
  - ❑ Lag time but fresh perspective
  - ❑ with each hand off
- Combination approach common
  - ❑ Single coordinator takes lead for a given case
  - ❑ Hand it off to another team member when necessary

## Review Questions (1)

1. What is a computer security incident?
2. Why do we need a CSIRT?
3. When was the CERT-CC® formed and in response to what incident?
4. Why should we define the working hours for our CSIRT unambiguously?
5. How do written policies and procedures support the functions of the CSIRT?
6. Why should we staff the CSIRT with people who are NOT classic stereotyped geeks?

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## Review Questions (2)

7. Why (i.e., how) is triage a critically important element of incident response team planning?
8. Why (i.e., how) are tracking systems valuable for CSIRTs?
9. Why should the telephone hotline include instructions that no caller is to be sent to another resource without ascertaining that the transfer has actually taken place (e.g., “Sally, this is Joe. He will take over from this point. Here you go, Joe.”)
10. Explain how a clear code of conduct can support the functions of the CSIRT.

# DISCUSSION